

30 November 2020

Viva Leisure Limited (VVA) BUY Share Price: A\$3.03

Bulking its muscles for M&A; raises A\$30m for growth Target Price: A\$4.60

We update our numbers following VVA's A\$30m capital raising to help fund further acquisitions and accelerated greenfield expansion. VVA has navigated a difficult trading period extremely well, with operating momentum now clearly stronger than when the pandemic started. With a still highly fragmented group of operators, VVA is fast consolidating the leisure club space, leveraging its best in class tech and operational expertise to extend its network and improve its economies of scale. We reiterate our BUY recommendation on an unchanged A\$4.60 target price.

Key Points from Announcement

- VVA announced an A\$30m raising at A\$2.90 per share, at a 3.9% discount to 10 day VWAP via a placement to professional and sophisticated investors.
- Together with an expanded debt facility, funds raised will help support M&A activity and accelerated roll out & of gyms to the higher margin owned & operated formats.
- Memberships at Viva branded gyms hit 103k in November, increasing from the 100k reported in October. With viva's VIC members now off suspended memberships, monthly revenues will have increased again vs. the reported A\$6.7m October run-rate.

Technology first leisure portfolio business

- Management's consistent focus on technology investment means VVA now possesses market-leading club management software, member joining processes and data-driven site selection process.
- VVA's in-house data analytics capability provides significant flexibility for the company to optimise its club offering for local markets and drive utilisation across its portfolio ahead of peers.

Financial Summary

- We incorporate the equity raise and assume A\$10m of the capital is used for acquisitions by FY22, increasing EBITDA by ~A\$3m assuming 3.5x acquisition multiple.
- We also upgraded our underlying earnings assumptions at EBITDA line by 5% to 4% in FY21 & FY22 (A\$41.9m ex acq; was A\$40.4) reflecting monthly revenue ramp & better utilisation, driving higher margin sales. FY22 EPS rises 2% to 23.8cps.
- FY22 PER of ~13x is highly attractive relative to 2yr EPS CAGR to FY23 of >75% and 19x peer average.
- Our 50/50 P/E (A\$4.52) & DCF (A\$4.64) target price remains at A\$4.60 despite a rise in peer multiples from 18 to 19x. We reiterate our Buy recommendation.

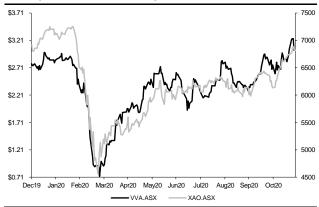
Company Data

Shares – ordinary (M)	81.9
Dilution (M)	3.1
Total (fully diluted) (M)	84.9
Market capitalisation (\$M)	248.0
12 month low/high (\$)	0.65/ 3.31
Average monthly turnover (\$M)	9.4
GICS Industry	Hotels, Restaurants & Leisure

Financial Summary (fully diluted/normalised)

Year end Jun	FY19A	FY20A	FY21F	FY22F	FY23F
Revenue (\$M)	33.1	40.9	94.0	141.3	172.2
Costs (\$M)	-25.9	-34.8	-70.3	-96.5	-115.5
EBITDA (\$M)	7.2	6.1	23.6	44.8	56.7
NPAT (\$M)	3.1	1.430	8.3	20.2	26.4
EPS (¢ps)	5.5	2.4	9.8	23.8	31.1
EPS Growth (%)	na	-57%	100%	100%	30%
PER (x)	54.7	na	31.0	12.7	9.8
Free Cashflow (\$M)	3.4	-13.7	-3.1	18.2	23.7
FCFPS (¢ps)	4.2	-16.7	-3.8	22.2	29.0
P/FCFPS (x)	72.6	-18.1	-79.7	13.7	10.5
Enterprise Value (\$M)	241.6	225.9	219.1	220.1	205.9
EV / EBITDA (x)	33.6	37.2	9.3	4.9	3.6
Payout ratio (%)	0.0	0.0	50.0	50.0	50.0
Dividends (¢ps)	0.0	0.0	6.0	12.0	16.0
Yield (%)	0.0	0.0	2.0	4.0	5.3
Franking (%)	na	na	100.0	100.0	100.0

VVA - performance over one year



Disclosure and Disclaimer

This report must be read with the disclosure and disclaimer on the final page of this document. Petra Capital was co-manager for this company's placement to raise \$30m at \$2.90/sh on 27th November 2020 for which a fee will be received.



Analysis

Viva Leisure Ltd													
Year end 30 June													
MARKET DATA							12-MONTH SHARE PRICE PERFOR	MANCE					
Recommendation						Buy	\$3.50]						
Price	\$					3.03							
Target price (12-month)	\$					4.60	\$3.00		_		M	/	~
52 week low / high	\$				0	65 / 3.31	\$2.50 -		\sim	$\wedge \wedge$	J* \	~	
Market capitalisation	\$m					248.0	\$2.00 -	ربر	✓	~	-		
Shares on issue (basic)	no.					81.9	\$1.50 -						
Options / rights						3.1	\$1.00 -						
	no.						\$0.50 -						
Other equity	no.					0.0							
Shares on issue (diluted)	no.					84.9	\$0.00 \\ Nov-19 Jan-20 Ma	nr-20	May-20	Jul-2	20	Sep-20	
INVESTMENT FUNDAMENTALS		FY19A	FY20A	FY21F	FY22F	FY23F	PROFIT AND LOSS (P&L)		FY19A	FY20A	FY21F	FY22F	FY23F
NPAT (reported)	\$m	2.2	1.4	8.3	20.2	26.4	Revenue	\$m	33.1	40.9	94.0	141.3	172.2
NPATA (pro forma)	\$m	3.1	1.4	8.3	20.2	26.4	EBITDA	\$m	7.2	6.1	23.6	44.8	56.7
u · · · · ,	·						Depreciation & amortisation	\$m	(2.3)	(4.1)	(10.3)	(14.1)	(17.2)
EPS (Reported, undiluted)	¢	4.1	2.5	10.7	24.7	32.2	EBIT	\$m	4.9	2.0	13.3	30.7	39.4
EPS (NPATA PF, diluted)	¢	5.5	2.4	9.8	23.8	31.1	Net interest	\$m	(0.7)	(0.8)	(1.5)	(1.8)	(1.7)
Growth	%		-57%	312%	144%	30%	Associate income	\$m	0.0	0.0	0.0	0.0	0.0
PER normalised	% X	na 54.7		31.0	12.7	9.8	Pretax Profit	\$m	4.2	1.2	11.8	28.9	37.7
I EN HOHHAHSEU	X	34.7	na	31.0	12./	9.0		•		0.2			
Operating each former		0.0	4.4	04.0	40.0	F4.0	Tax expense	\$m	(1.1)		(3.6)	(8.7)	(11.3)
Operating cash flow per share	¢	9.0	4.4	24.9	42.9	54.2	NPAT (pe AASB16)	\$m	3.1	1.4	8.3	20.2	26.4
Free cash flow per share	¢	4.2	(16.7)	(3.8)	22.2	29.0	Amortisation add-back	\$m	0.0	0.0	0.0	0.0	0.0
Price to free cash flow per share	X	72.6	(18.1)	(79.7)	13.7	10.5	NPAT (pe AASB16)	\$m	3.1	1.4	8.3	20.2	26.4
FCF yield	%	1.4	(5.5)	(1.3)	7.3	9.6	Significant items	\$m	(0.9)	0.0	0.0	0.0	0.0
							Reported NPAT	\$m	2.2	1.4	8.3	20.2	26.4
Dividend	¢	0.0	0.0	6.0	12.0	16.0							
Payout	%	0.0	0.0	50.0	50.0	50.0	BALANCE SHEET		FY19A	FY20A	FY21F	FY22F	FY23F
Yield	%	0.0%	0.0%	2.0%	4.0%	5.3%	Cash	\$m	14.4	30.1	36.9	35.9	50.1
Franking	%	na	na	100.0	100.0	100.0	Receivables	\$m	0.2	2.7	6.1	9.2	11.2
							Inventory	\$m	0.0	0.0	0.0	0.0	0.0
Enterprise value	\$m	241.6	225.9	219.1	220.1	205.9	Other	\$m	0.4	3.0	3.0	3.0	3.0
EV/EBITDA	Х	33.6	37.2	9.3	4.9	3.6	Current	\$m	15.0	35.7	46.0	48.0	64.3
EV/EBIT	х	49.6	113.0	16.5	7.2	5.2	Prop, plant & equip	\$m	19.2	205.5	238.6	256.2	263.1
Price to book (NAV)	х	9.6	3.9	2.5	2.2	1.9	Intangibles	\$m	6.6	20.5	18.6	15.8	12.4
Price to NTA	х	6.6	0.8	0.7	0.7	0.6	Other	\$m	3.6	57.7	57.7	57.7	57.7
1 1100 10 14171	^	0.0	0.0	0.1	0.1	0.0	Non current	\$m	29.3	283.8	314.9	329.8	333.2
KEY RATIOS		FY19A	FY20A	FY21F	FY22F	FY23F	Total assets	\$m	44.3	319.5	360.9	377.8	397.5
EBITDA margin	%	21.8	14.8	25.2	31.7	32.9	Accounts Payable	\$m	2.5	5.1	10.3	14.1	16.9
•							•						
EBIT margin	%	14.7	4.9	14.2	21.7	22.9	Borrowings	\$m	7.9	8.0	8.0	8.0	8.0
NPAT margin	%	9.3	3.5	8.8	14.3	15.3	Other	\$m	8.1	243.1	243.1	243.1	243.1
ROE	%	11.9	2.3	8.3	18.0	20.4	Total liabilities	\$m	18.5	256.2	261.4	265.2	268.0
ROA	%	6.9	0.4	2.3	5.4	6.6	Shareholder's equity	\$m	25.8	63.3	99.5	112.6	129.5
Net debt / (cash) ex leases	\$m	(6.4)	(22.1)	(28.9)	(27.9)	(42.1)							
Interest cover (EBIT / Net interest)	Х	7.1	2.6	9.1	17.3	22.6	CASH FLOW		FY19A	FY20A	FY21F	FY22F	FY23F
Leverage (Net debt / EBITDA)	Х	0.0	0.0	0.0	0.0	0.0	EBITDA	\$m	7.2	6.1	23.6	44.8	56.7
Gearing (ND / (ND+E))	%	0%	0%	0%	0%	0%	Change in working capital	\$m	0.0	0.1	1.8	8.0	0.8
							Net interest	\$m	(0.6)	(8.0)	(1.5)	(1.8)	(1.7)
DUPONT ANALYSIS		FY19A	FY20A	FY21F	FY22F	FY23F	Tax paid	\$m	(0.5)	(1.6)	(3.6)	(8.7)	(11.3)
Net Profit Margin	%	9.3	3.5	8.8	14.3	15.3	Other	\$m	1.2	(0.2)	0.0	0.0	0.0
Asset Turnover	х	0.7	0.1	0.3	0.4	0.4	Operating cash flow	\$m	7.3	3.6	20.4	35.1	44.4
Return on Assets	%	6.9	0.4	2.3	5.4	6.6	Capex	\$m	(3.9)	(17.3)	(23.5)	(17.0)	(20.7)
Financial Leverage	х	1.7	5.0	3.6	3.4	3.1	Acquisitions	\$m	(7.1)	(17.7)	(18.0)	(12.0)	0.0
Return on Equity	%	11.9	2.3	8.3	18.0	20.4	Other	\$m	(0.2)	(0.0)	0.0	0.0	0.0
rectarii oli Equity	/0	11.3	2.3	0.3	10.0	20.4	Investing cash flow	\$m	(11.2)	(35.1)	(41.5)	(29.0)	(20.7)
GROWTH PROFILE		EV40A	EV20A	EV24E	EV22E	EV22E	•		, ,				
	0/	FY19A	FY20A	FY21F	FY22F	FY23F	Equity issuance	\$m	23.5	45.0	30.0	0.0	0.0
Revenue	%	na	23.6	129.9	50.3	21.8	Increase / (decrease) in borrowings	\$m	(3.5)	8.0	0.0	0.0	0.0
EBITDA	%	na	(15.7)	289.6	89.4	26.5	Dividends / other	\$m	(2.9)	(5.8)	(2.1)	(7.2)	(9.5)
EBIT	%	na	(58.9)	565.4	130.3	28.6	Financing cash flow	\$m	17.1	47.1	27.9	(7.2)	(9.5)
NIDAT (AAODAO)	%	na	(53.4)	na	143.9	30.5	Net cash flow	\$m	13.9	15.7	6.8	(1.0)	14.2
NPAT (pe AASB16) EPS (NPATA PF, diluted)	%	na	(57.3)	na	143.9	30.5	Free cash flow	\$m	3.4	(13.7)	(3.1)	18.2	23.7



Bulking its muscles for M&A; raises A\$30m for growth

VVA have announced a A\$30m raising to fund further acquisitions for growth and accelerated rollout of greenfield locations. Conservatively, we assume A\$10m of this capital is deployed by FY22 at a 3.5x acquisition multiple to drive an increase in EBITDA of A\$3m by FY22F. This compares favourably to management's expectations VVA can conclude a deal within 90 days for A\$10m.

Importantly, we also upgraded our organic EBITDA forecasts in FY22F to A\$41.9m (was A\$40.4m) given the faster than expected roll-out of greenfield locations, higher utilisation and monthly revenues, which together will drive more profitable margins by FY22.

As seen in Figure 1, we forecast A\$94m and A\$141m in revenue and A\$23.6m & A\$44.8m in EBITDA in FY21F & FY22F. We expect growth will be driven by the following four factors:

- 1) Viva branded gyms organic roll-out;
- 2) COVID recovery and run-rating of higher utilisation & earnings at end of CY20 than pre COVID;
- 3) Natural margin expansion due to economies of scale over time; and
- 4) Further M&A, as alluded to earlier.

Figure 1: Group P&L (A\$m)

Year to 30 June	Unit	FY19A	FY20A	FY21F	FY22F	FY23F
Sales Revenue						
Viva Leisure	A\$m	33.1	40.9	82.3	117.3	143.9
Australian Fitness Management	A\$m	n/a	n/a	11.7	15.2	19.5
New Acquisitions	A\$m	n/a	n/a	0.0	8.8	8.8
Total Revenue	A\$m	33.1	40.9	94.0	141.3	172.2
EBITDA						
Viva Leisure	A\$m	7.2	6.1	21.2	38.1	48.9
Australian Fitness Management	A\$m	n/a	n/a	2.5	3.8	4.9
New Acquisitions	A\$m	n/a	n/a	0.0	2.9	2.9
Total EBITDA	A\$m	7.2	6.1	23.6	44.8	56.7
Locations (Y/E)						
Viva Leisure	#	40	79	110	130	145
Australian Fitness Management	#	187	197	212	227	242
New Acquisitions	#	n/a	n/a	0	13	13
EBITDA Margin	%	21.8%	14.8%	25.2%	31.7%	32.9%

Source: Company data, Petra Capital

Valuation

Our unchanged A\$4.60 target price values VVA on a combination of P/E multiple (50%) and DCF (50%) methodologies, adopting a 19x FY22F P/E multiple, as shown in Figure 2.

Our P/E multiple of 19.0x is consistent with the median of care focused retail stocks 16.0x and data driven disruptors ~22x which are delivering EPS growth lower than VVA providing further support.

Figure 2: Our blended P/E & DCF based Target price is A\$4.60 per share

Valuation methodology	P/E	DCF	A\$ Target price
Price per share	4.52	4.64	4.60
Weighting	50%	50%	100%

Source: Petra Capital, Target price rounded to 1dp.



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